Valoris for Children & Adults of Prescott-Russell				
2022-23 Q4 Actual Report-Back Submission				2022-23 Change
REPORT SUMMARY	2022-23 Balanced Budget Plan Submission	2022-23 Q3 Report-Back Submission	2022-23 Q4 Actual Report-Back Submission	Compared to Balanced Budget Pla Submission
1. FINANCIAL REPORT BY EXI	PENDITU	RES C	ATEGOR	Υ
Salaries and Wages	\$6,084,822	\$6,276,830	\$6,151,718	\$66,896
Benefits	\$1,655,719	\$1,568,617	\$1,564,699	(\$91,020)
Training and Recruitment	\$78,750	\$74,320	\$88,632	\$9,882
Travel	\$560,000	\$513,868	\$511,357	(\$48,643)
Adoption Probation Expenditures	\$8,400	\$8,418	\$6,558	(\$1,842)
Adoption Subsidy Expenditures Legal Custody Agreement Expenditure	\$0 \$0	\$0	\$0 \$0	\$0
Targeted Subsidies Agreements Expenditures	\$207,000	\$0 \$207,000	\$207,000	\$0 \$0
Standard Subsidies Agreements Expenditures	\$0	\$0	\$0	\$0
External Legal Service Costs	\$25,000	\$23,648	\$11,500	(\$13,500)
Nitness Fees & Service/Certificates Costs	\$10,000	\$7,737	\$6,904	(\$3,096)
Program Expense	\$88,930	\$129,826	\$133,858	\$44,928
Professional Services - Client	\$85,400	\$80,619	\$83,352	(\$2,048)
Client Personal Needs	\$317,390	\$352,558	\$353,270	\$35,880
Financial Assistance  Health and Related	\$8,500	\$0 \$50.764	\$0 \$70,740	(\$8,500)
Admission Prevention Expenditures	\$59,120 \$50,000	\$58,761 \$33,921	\$70,719 \$32,446	\$11,599 (\$17,554)
Society Foster, Kinship & Other Care	\$3.040.054	\$33,921	\$32,446 \$3,098,258	(\$17,554) \$58,204
Society Poster, Kinship & Other Care	\$0	\$0	\$0	\$38,204
Purchased Foster & Group Care	\$950,000	\$698,048	\$693,720	(\$256,280)
Building Occupancy	\$375,000	\$391,607	\$242,462	(\$132,538)
Professional Services - Non Client	\$85,760	\$90,969	\$110,889	\$25,129
Promotion and Publicity	\$15,000	\$15,000	\$13,750	(\$1,250)
Office Administration	\$100,000	\$100,000	\$68,750	(\$31,250)
Miscellaneous	\$135,000	\$145,680	\$133,765	(\$1,235)
Technology	\$100,000	\$100,000	\$91,666	(\$8,334)
Total Gross Expenditures Less: Revenue	\$14,039,845	\$14,108,865	\$13,675,273	(\$364,572)
Fotal Net Expenditures	\$610,600 <b>\$13,429,245</b>	\$705,050 <b>\$13,403,815</b>	\$670,804 <b>\$13,004,469</b>	\$60,204 <b>(\$424,776)</b>
Total Net Experiultures	313.429.243	\$13,4U3,013	313.004.409	1 (3424.//0)
Funding and Reconciliation Adjustments	<b>,</b> , , , ,		<del>, , , , , , , , , , , , , , , , , , , </del>	(, , -,
		\$12 911 003		
2022-23 Approved Budget Allocation	\$12,911,003	\$12,911,003	\$12,911,003	\$0
2022-23 Approved Budget Allocation		\$12,911,003 (\$1,035)		
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:	\$12,911,003	, , , , , , , , , ,	\$12,911,003	\$0
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements	\$12,911,003 (\$1,035)	(\$1,035)	\$12,911,003 (\$1,035)	\$0 \$0
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies	\$12,911,003 (\$1,035) \$0	(\$1,035) \$0	\$12,911,003 (\$1,035) \$0	\$0 \$0 \$0
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266	(\$1,035) \$0 \$0 \$2,449 \$15,943	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222	\$0 \$0 \$0 \$0 \$0 \$10,598
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments: 1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance 4. Kinship Service Family One-time Financial Assistance 5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0	\$0 \$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  Total Funding and Reconciliation Adjustments	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266	(\$1,035) \$0 \$0 \$2,449 \$15,943	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222	\$0 \$0 \$0 \$0 \$0 \$10,598
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance 4. Kinship Service Family One-time Financial Assistance 5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks Fotal Funding and Reconciliation Adjustments Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23 Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 <b>\$12,928,360</b>	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 \$25,554
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks Total Funding and Reconciliation Adjustments  Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23  Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth  Youth Who Turned 21 and Who Continued to Receive Services and	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 <b>\$12,928,360</b> \$26,007	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance 4. Kinship Service Family One-time Financial Assistance 5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks Fotal Funding and Reconciliation Adjustments Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23 Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth Fouth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 <b>\$12,925,283</b> \$26,007 <b>(\$477,955)</b>	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 <b>\$12,928,360</b> \$26,007 <b>(\$449,448)</b>	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625)	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  Total Funding and Reconciliation Adjustments  Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23  Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting  Consistency Of Care For Youth  Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements	\$12,911,003  (\$1,035)  \$0  \$1,049  \$14,266  \$0  \$12,925,283  \$26,007  (\$477,955)	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 <b>\$12,928,360</b> \$26,007 <b>(\$449,448)</b>	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625)	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b>
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance 4. Kinship Service Family One-time Financial Assistance 5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks 6.	\$12,911,003 (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007 (\$477,955) \$36,125 (\$441,830)	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723)	\$12,911,003 (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625) \$27,625	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b>
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance 4. Kinship Service Family One-time Financial Assistance 5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks 6.	\$12,911,003  (\$1,035) \$0 \$0 \$1,049  \$14,266 \$0 <b>\$12,925,283</b> \$26,007 <b>(\$477,955)</b> \$36,125 <b>(\$441,830)</b> \$0 \$0	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 <b>\$12,928,360</b> \$26,007 <b>(\$449,448)</b> \$32,725 <b>(\$416,723)</b> \$0	\$12,911,003  (\$1,035) \$0 \$0 \$11,647  \$29,222 \$0 \$12,950,837 \$26,007  (\$27,625) \$27,625 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 \$25,554 \$0 \$450,330
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  7. Holdbacks  8. Hold	\$12,911,003  (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007 (\$477,955) \$36,125 (\$441,830) \$0 \$0	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723) \$0	\$12,911,003  (\$1,035) \$0 \$0 \$11,647  \$29,222 \$0 \$12,950,837 \$26,007  (\$27,625) \$27,625 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 \$25,554 \$0 \$450,330
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  7. Holdbacks  8. Hold	\$12,911,003  (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007 (\$477,955) \$36,125 (\$441,830) \$0 \$0  RVICE C \$4,497,656	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723) \$0 \$0	\$12,911,003  (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625) \$27,625 \$0 \$0 \$0  RY \$4,544,438	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b> \$450,330
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  Fotal Funding and Reconciliation Adjustments  Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23  Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth  Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements  2022-23 Surplus/(Deficit)  Balanced Budget Fund Request to Clear Prior Years Deficits  Un-accessed contributions transferred to the Ministry-Managed Balanced Budget Fund in 2022-23  2. FINANCIAL REPORT BY SET Non-Residential Services  Residential Services	\$12,911,003  (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007 (\$477,955) \$36,125 (\$441,830) \$0 \$0  \$VICE C \$4,497,656 \$2,177,885	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723) \$0 \$0 \$4,561,780 \$2,191,069	\$12,911,003  (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625) \$27,625 \$0 \$0 \$0  RY \$4,544,438 \$2,198,417	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b> \$450,330
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  Fotal Funding and Reconciliation Adjustments  Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23  Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth  Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements  2022-23 Surplus/(Deficit)  Balanced Budget Fund Request to Clear Prior Years Deficits  Un-accessed contributions transferred to the Ministry-Managed Balanced Budget Fund in 2022-23  2. FINANCIAL REPORT BY SET  Non-Residential Services  Residential Services  Residential Services  Boarding Rates	\$12,911,003  (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007 (\$477,955) \$36,125 (\$441,830) \$0 \$0  RVICE C \$4,497,656	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723) \$0 \$0	\$12,911,003  (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625) \$27,625 \$0 \$0 \$0  RY \$4,544,438	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b> \$450,330
2022-23 Approved Budget Allocation 2022-23 Forecast Year-end Reconciliation Adjustments:  1. Targeted Subsidies Agreements 2. Standard Subsidies 3. Customary Care One-time Financial Assistance  4. Kinship Service Family One-time Financial Assistance  5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks  Total Funding and Reconciliation Adjustments  Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23  Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting  Consistency Of Care For Youth  Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements  2022-23 Surplus/(Deficit)  Balanced Budget Fund Request to Clear Prior Years Deficits  Un-accessed contributions transferred to the Ministry-Managed Balanced Budget Fund in 2022-23  2. FINANCIAL REPORT BY SET  Non-Residential Services  Residential Services  Boarding Rates  Permanency Services	\$12,911,003  (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007  (\$477,955) \$36,125  (\$441,830) \$0 \$0  \$VICE C \$4,497,656 \$2,177,885 \$3,990,054	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723) \$0 \$0 \$4,561,780 \$2,191,069 \$3,929,486	\$12,911,003  (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625) \$27,625 \$0 \$0 \$0  \$12,950,837	\$0 \$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b> \$450,330
2. Standard Subsidies 3. Customary Care One-time Financial Assistance 4. Kinship Service Family One-time Financial Assistance 5. Kinship Service Financial Assistance for Episodic Expenditures 6. Holdbacks Total Funding and Reconciliation Adjustments Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23 Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements 2022-23 Surplus/(Deficit) Balanced Budget Fund Request to Clear Prior Years Deficits Un-accessed contributions transferred to the Ministry-Managed Balanced Budget Fund in 2022-23	\$12,911,003  (\$1,035) \$0 \$0 \$1,049 \$14,266 \$0 \$12,925,283 \$26,007  (\$477,955) \$36,125  (\$441,830) \$0 \$0  \$VICE C \$4,497,656 \$2,177,885 \$3,990,054 \$498,336	(\$1,035) \$0 \$0 \$2,449 \$15,943 \$0 \$12,928,360 \$26,007 (\$449,448) \$32,725 (\$416,723) \$0 \$0 \$4,561,780 \$2,191,069 \$3,929,486 \$494,021	\$12,911,003  (\$1,035) \$0 \$0 \$11,647 \$29,222 \$0 \$12,950,837 \$26,007 (\$27,625) \$27,625 \$0 \$0 \$0  \$12,950,837	\$0 \$0 \$0 \$10,598 \$14,956 \$0 <b>\$25,554</b> \$0 <b>\$450,330</b> \$450,330 \$450,330

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Balanced Budget Fund Net Expenditures			\$26,007	\$26,007
Total Gross Expenditures	\$14,039,845	\$14,108,865	\$13,675,273	(\$364,572)
Less: Revenue	\$610,600	\$705,050	\$670,804	\$60,204
Total Net Expenditures	\$13,429,245	\$13,403,815	\$13,004,469	(\$424,776)
Funding and Reconciliation Adjustments				
2022-23 Approved Budget Allocation	\$12,911,003	\$12,911,003	\$12,911,003	\$0
2022-23 Forecast Year-end Reconciliation Adjustments:	\$14,280	\$17,357	\$39,834	\$25,554
Total Funding and Reconciliation Adjustments	\$12,925,283	\$12,928,360	\$12,950,837	\$25,554
Balanced Budget Fund Request to Achieve a Balanced Budget in 2022-23	\$26,007	\$26,007	\$26,007	\$0
Surplus/(Deficit) Prior To Reconciliation Adjustment For Supporting Consistency Of Care For Youth	(\$477,955)	(\$449,448)	(\$27,625)	\$450,330
Youth Who Turned 21 and Who Continued to Receive Services and Supports under Continued Care and Support Agreements	\$36,125	\$32,725	\$27,625	\$0
2022-23 Surplus/(Deficit)	(\$441,830)	(\$416,723)	\$0	\$450,330
Balanced Budget Fund Request to Clear Prior Years Deficits	\$0	\$0	\$0	-
Direct Services Expanditures	¢11 E40 005	¢11 470 400	¢44.000.700	(\$047 E00\
Direct Services Expenditures Administrative Expenditures	\$11,540,205 \$1,874,760	\$11,476,488	\$11,322,703	(\$217,502)
nummananye Expenditures	\$1,874,760	\$1,909,970	\$1,641,932	(\$232,828)
3. STAFFING REPORT (FTEs)				
Non-Residential Services	45.7	45.7	45.3	(0.4)
Residential Services	21.6	21.6	21.5	(0.1)
Permanency Services	2.8	2.8	2.8	0.0
Legal Services	4.0	4.2	4.2	0.2
Administrative Services	9.6	9.6	8.6	(1.0)
Total Staffing	83.7	83.9	82.4	(1.3)
Direct Services Staffing	74.1	74.3	73.8	(0.3)
Administrative Staffing	9.6	9.6	8.6	(1.0)
4. SERVICE SUMMARY REPOR				(00)
Total Number of Investigations Completed % of Investigations Completed: Transferred to Ongoing	800 18.1%	730 17.8%	734 18.4%	(66) 0.3%
Part V - Ongoing Services: Average # of Open Protection Cases	100	96	96	(4)
Average number of Children and Youth in Kinship Service (Out of Care)	21	19	19	(2)
Residential Services				
Average Number of Children and Youth in Care	98	98	96	(2)
% of Total Paid Days of Care for Outside Purchased Placements	7.1%	4.3%	5.3%	(1.8%)
Permanency Services				
Number of Adoptions Completed	6	3	6	0
Number of Targeted Subsidies Agreements in Place End of Year	16	16	16	0
Legal Services Number of CYFSA Applications During the Year	50	50	54	4
Number of Trials Commenced	1	3	3	2
Number of Cases referred to ADR Method	35	35	30	(5)
				(0)
This 2022-23 Q4 Actual Report-Back Submission	on has been	reviewed a	nd approved	by:
Paul Cadieux Président	Caroline Granger Directrice générale			
Title Signature	Tit		(	nature
24 mai 2023			ai 2023	
Date: (dd/mm/yyyy)		Date: (do	d/mm/yyyy)	